TWO YEARS LATER
CONTENTS

Letter from UMCOR Deputy General Secretary......3

Partners in Rebuilding
Eglise Méthodiste d’Haïti ..............................................4
Haïti Response Program ..............................................5
Global Partners ..........................................................6

Field Reports
Capacity Strengthening for Sustainable Development ..........8
Education ........................................................................9
Livelihoods ...................................................................10
Health and Hygiene.......................................................12
Shelter and Reconstruction ...........................................13
Disbursements and Allocations .................................14
Looking Ahead ...........................................................15

Cover, pp. 4 (middle), 8, 15: J. Rollins; pp. 2, 10: Melissa Hinnen; pp. 4 (left and right), 6 (top), 12: Mike Du Bose; p. 6 (middle), back cover: Habitat for Humanity; pp.6 (bottom), 7: Chris Heckert; p. 9: Elizabeth Patheo; p. 11 (top and bottom) BRAC; p. 14: John Alcorn
January 12, 2012

Dear Friends in Christ,

It’s almost hard to believe that two years have passed since the devastating earthquake in Haiti. With the Haitian people, UMCOR fought back tears of loss in those early days as we sought to grasp the enormity of the tragedy and build a comprehensive, integrated response.

Our accompaniment in this disaster began, unwittingly, at the very moment of the earthquake. UMCOR and General Board of Global Ministries executives Sam Dixon, Clinton Rabb, and Jim Gulley were trapped beneath the rubble. Sam and Clinton, like hundreds of thousands of Haitians, died of their wounds; Jim emerged with his life and a commitment to walk with the Haitian survivors, which he does to this day with UMCOR.

During those first crucial months, UMCOR addressed widespread emergencies, distributing food, water, and shelter assistance to hundreds of thousands of beneficiaries. We conducted needs assessments and began to devise immediate and long-term relief and recovery plans in coordination with other international agencies and our chief partner, Eglise Méthodiste d’Haiti (Methodist Church of Haiti, EMH).

In the early recovery phase, which continues today, UMCOR’s work has been facilitated by our strong connections forged over decades of service in Haiti. Together with our partners, UMCOR is advancing work in the fields of education, health and hygiene, shelter and reconstruction, livelihoods, and capacity strengthening. Our regular monitoring and evaluation of UMCOR programs allow us to build on pilot projects, identify and address challenges, and improve our methods and results.

In the pages of this report, you will get a glimpse of this progress and see how UMCOR projects are:

- Providing shelters for families
- Creating education opportunities and rebuilding schools and classrooms
- Increasing access to community-based health and hygiene services
- Improving livelihoods and household income, and
- Rebuilding capacity for sustainable development.

None of this would be possible without the generous support of United Methodists and all people of goodwill who have contributed to UMCOR’s efforts in Haiti. I hope you will continue to journey with us and with the people of Haiti through the long years of recovery work yet to come.

Blessings,

[Signature]

The Rev. Cynthia Fierro Harvey
UMCOR Deputy General Secretary
EMH, the Methodist Church of Haiti, is UMCOR’s primary partner in earthquake relief and recovery in Haiti. Established in 1817, the church is involved in the spiritual and social life of Haitians in nearly every department (or state) of the country. It has 156 congregations, 105 schools, and 10 clinics.

EMH seeks to rebuild its damaged or destroyed infrastructure; renew programs in mission and evangelism, education, Christian education, and development, and reach out to the most vulnerable Haitians affected by the earthquake.

In the first two years of the partnership, UMCOR has worked with EMH to:

Provide emergency response
- Distribute food, water, and shelter aid immediately following the earthquake

Support EMH education strategy
- Reinforce the EMH school system through teacher support and building a long-term strategy
- Provide scholarship support to university students and professionals
- Identify and support agricultural training and microcredit opportunities
- Support the EMH Hot Lunch program for nearly 23,000 students

Build awareness for improved health
- Promote good health and proper hygiene
- Build awareness of cholera prevention practices

Strengthen EMH capacity for sustainable development
- Engage communities directly in sustainable development projects
- Build up EMH’s Relief and Development Office
- Participate in strategic planning and coordination
- Underwrite forums addressing health, education, and water and reconstruction

Rebuild and repair infrastructure
- Schools
- Clinics
- Homes
- Community buildings
- Multipurpose halls
- Places of worship
When the January 2010 earthquake caused widespread and unprecedented loss of life and property, UMVIM, EMH, and UMCOR ironed out a collaborative plan for recovery called the **Haiti Response Plan**. Together, EMH President Rev. Gesner Paul and other church leaders; UMVIM jurisdictional coordinators; and UMCOR executives identify priority projects for earthquake recovery and other church and social needs to be addressed by UMVIM teams.

The Haiti Response Plan, approved in April 2010 as a pilot project and ratified in October as a three-year plan, includes funding for an organizational structure that schedules and supports UMVIM teams for Haiti and provides UMCOR matching grants for recovery and rebuilding projects.

**Haiti Response Plan, UMVIM Teams, May 2010 through December 2011**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Number UMVIM Teams</th>
<th>Total Number Volunteers</th>
<th>Northeast</th>
<th>Southeast</th>
<th>South Central</th>
<th>North Central</th>
<th>Western</th>
<th>non-US</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>78</td>
<td>702</td>
<td>19</td>
<td>16</td>
<td>19</td>
<td>18</td>
<td>5</td>
<td>1</td>
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<tr>
<td>2011</td>
<td>145</td>
<td>1,250</td>
<td>32</td>
<td>29</td>
<td>41</td>
<td>20</td>
<td>22</td>
<td>1</td>
</tr>
<tr>
<td>Totals</td>
<td>223</td>
<td>1,952</td>
<td>51</td>
<td>45</td>
<td>60</td>
<td>38</td>
<td>27</td>
<td>2</td>
</tr>
</tbody>
</table>

Every UMVIM team has contributed project funds. Matched by the UMCOR grant, a total of more than $1.5 million has been contributed for material, labor, and other project site expenses. The availability of project funds enables work to begin before UMVIM teams arrive and to continue after they depart, resulting in project continuity and local ownership.

A key goal of the Haiti Response Plan is to maintain a ratio of at least 2:1 of Haitian workers to volunteers on project sites, including laborers, foremen, engineers, interpreters, cooks, and drivers. The actual ratio of Haitian workers to American volunteers has held steady at 3.5:1. In this way, the plan supports local jobs and the Haitian economy.

As of December 2011, the Haiti Response Plan (www.umvimhaiti.org) had been active at 25 project sites throughout the country.
In addition to partnering with Eglise Méthodiste d’Haiti and United Methodist Volunteers in Mission, UMCOR also partners with a multitude of other organizations with particular areas of expertise to support the Haitian people on their long road to recovery. The following is a list of partners with whom UMCOR has collaborated since the earthquake on January 12, 2010.

- ACT Alliance
- Association Suisse des Amis d’Haiti (ASAH)
- Bangladesh Rural Advancement Committee (BRAC)
- Church of the Resurrection, Kansas City, Kansas
- Church World Service (CWS)
- Eglise Méthodiste d’Haiti (EMH)
- L’Entraide Protestante Suisse (EPER)
- Florida Annual Conference
- General Board of Global Ministries
- Global Health Action (GHA)
- GlobalMedic
- Grace Children’s Hospital/ICC
- Habitat for Humanity
- Haitian Artisans for Peace International (HAPI)
- Homes for Haitians
- HUEH TB Clinic
- Iglesia Evangélica Dominicana
- IMA World Health
- International Child Care (ICC)
- International Relief and Development (IRD)
- Methodist Relief Development Fund
- Mission Hearts
- Muslim Aid
- Refugee Resettlement & Immigration Services of Atlanta (RRISA)
- South Florida Urban Ministries (SFLUM)
- The 410 Bridge
- The Haiti Mission
- The Methodist Church in Britain
- The Methodist Church in Ireland
- The United Church of Canada
- United Methodist Volunteers in Mission (UMVIM)
- United Methodist Women
- United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA)
- United Nations Office for Project Services (UNOPS)
- US Army Corps of Engineers
- World Food Programme (WFP)
- World Hands Alliance (WHA)
- YWCA Haiti
We have worked side by side with you in what have been the first steps toward rebuilding this beautiful country, the first steps along what we know will be a long road.

Melissa Crutchfield, UMCOR executive for International Disaster Response, in remarks in Haiti, January 12, 2011.
Description: UMCOR seeks to ensure the Haitian community has the organization, expertise, information, support, and resources needed to carry out its recovery strategy.

BUILDING STRONG LEADERSHIP

Haiti Joint Leadership Team: Formed after the earthquake, a team of leadership representatives from EMH, UMCOR Haiti, and UMVIM meets regularly to review priorities and ensure program continuity.

EMH Relief and Development Office: UMCOR provides operational and salary support for this new office, which manages EMH relief grants and program implementation.

Community-driven Integrated Development Programs: EMH and UMCOR created the Interdisciplinary Development Team to assist local EMH communities propose and design development projects, using local resources and expertise combined with UMCOR support.

Capacity Development for Haitian Staff of UMCOR Haiti: UMCOR provides its field staff in Haiti access to program-development training, field communications workshops, language courses, conferences, and other opportunities for leadership development.

ENVISIONING INTEGRAL, LONG-TERM RECOVERY

EMH Strategic Planning: Since the earthquake through December 2011, UMCOR, EMH, and partners have held three roundtables on strategic planning. The meetings focused on long-term development and partnerships.

Health Forums: UMCOR facilitated two gatherings to build coordination among health partners in Haiti and the United States and to develop a strategic plan for the health field.

Water & Reconstruction Forum: UMCOR funded a forum to solicit and review housing construction designs and strategize water solutions for Haitian communities.

Education Forum: UMCOR funded a consultant review of the EMH education system and a roundtable that convened key stakeholders to explore ways to reform the current system and encourage its long-term sustainability.
SUPPORTING THE EMH EDUCATION STRATEGY

- **Scholarship support** for 33 university students, in collaboration with The Methodist Church in Britain and The United Church of Canada, and for five EMH-recommended students to pursue studies in-country over four years

- **Funding for one Haitian student at Asian Rural Institute, Japan**, to study community development and sustainable agriculture and share his knowledge with EMH via the Interdisciplinary Team and agricultural development projects

- **Rehabilitation and reconstruction of schools** at Bois Gency, Hyacinthe, St. Martin, Mellier, and Petit-Goâve

- **Reconstruction of New College Bird**, in collaboration with EMH and Church of the Resurrection

- **Internet technology initiative**, in partnership with Church of the Resurrection, to bring internet to EMH students, teachers, and pastors in Petit-Goâve

- **Hot Lunch** program to provide nourishing food to 22,700 students three times a week

- **Review and revitalization** of EMH education system via consultant-guided study and Education Forum

- **Kindergarten construction** at EMH College Méthodiste de Frères, to educate 60 kindergarten students in year one and another 40 students in year two.

CREATING ADDITIONAL EDUCATION OPPORTUNITIES

- **Distribution of UMCOR school kits** by UMCOR Haiti, EMH, and other partners to 48,928 students in vulnerable areas, plus four School-in-a-Box kits

- **Installation of 24 temporary tent classrooms** with school equipment in Tabarre Issa and Coral Camp immediately after the earthquake; conversion of tents into 20 permanent classrooms, fully equipped with locally produced furniture, in partnership with US Army Corps of Engineers, UNOCHA, and UNOPS

- **School repair and facilitation of community return** in Delmas and Pétion-Ville, benefiting more than 1,000 primary and secondary school students and providing local builders with training in new building guidelines, codes, and techniques

- **Construction of a primary school** in Montrouis, in partnership with GlobalMedic

- **Construction of a two-story facility** to house the skills-training, health, and microenterprise activities of Haitian Artisans for Peace International, in partnership with HAPI

- **Funding of 2011 EMH Summer Camp** for 300 children, in collaboration with UMVIM and United Methodist Women.
Description:
UMCOR assists Haitians to meet immediate income-generation and long-term livelihood needs.

FORTIFYING FAMILY AND COMMUNITY ECONOMIES

Haiti Emergency Agricultural Assistance Project (PAUA)
EMH and UMCOR have formed 78 community groups in six earthquake-affected zones; introduced the pass-on-the-gift model of assistance; provided technical training to 7,226 participants and provided seeds, tools, fertilizer and/or goats, poultry, and feed to 2,032 families.

EMH Microcredit Program
UMCOR funded two rounds of business training to the EMH microcredit program participants in Petit-Goâve and the position of EMH microcredit liaison to the program; and facilitated an operational audit to bring program operations up to internationally accepted standards.

Income Generation for Farmers
UMCOR, in partnership with BRAC, enhanced the skills of and provided farm and livestock inputs to 400 vulnerable families in five rural regions to help them increase farm capacity, food security, and income, and sustain a 15 percent increase in production and supply of local produce, eggs, and livestock to local markets.

Solar Kits
EMH and UMCOR Haiti distributed solar kits to 2,500 families of Corail Camp to improve livelihood opportunities, security, and living conditions both in the camp and when the families move to permanent homes.

Income Generation from Reuse of Plastic
UMCOR Haiti is promoting the reuse of plastic materials to generate income by creating sellable products from discarded plastic; providing business skills to 100 individuals, especially women heads of households who are widowed, disabled, or caring for a disabled family member.
Meet Yolette Felix, 46, who lives in Bonnette with her husband and five children. Her house collapsed in the 2010 earthquake. Her husband is working odd jobs as a mechanic and brings home income if he is able to get work. Yolette used to sell old clothes in the market, until she joined the UMCOR/BRAC Agriculture Extension Project as a vegetable farmer.

After Yolette was selected to participate in the project, she attended a day-long training session facilitated by BRAC Haiti’s team of agronomists and junior agronomists. Upon completion of the training, she received two types of vegetable seeds (tomato and pepper) and two types of fruit seeds (papaya and guava), along with agricultural tools such as a shovel and a watering can.

Yolette then prepared seed beds for planting on land near her family’s homestead. She is planning on using the fruits and vegetables she grows for her family’s consumption and will sell any surplus in the market. When asked how she will manage the sale of the produce, Yolette replied confidently, “I know from experience how to sell things in the market.”

Yolette is happy to be getting support for her garden activities from the UMCOR/BRAC partnership program. She regularly attends bimonthly community meetings, and receives weekly visits from the BRAC agronomists and junior agronomists. Yolette and her family are taking great care of their young seedlings. She hopes to develop a successful business as a vegetable grower and earn an income that will support the family.
Description: UMCOR works with partners to support community-based health initiatives and health institutions and respond to health emergencies.

SUPPORTING COMMUNITY-BASED HEALTH INITIATIVES

Global Health Action educates and mobilizes community leaders; provides training, financial support, materials, supplies, and medicines for community health workers and traditional birth attendants; supports training for goat farmers and other livelihood development activities; and increases the capacity of local Haitian program staff.

HUEH TB Clinic serves 600 tuberculosis patients annually and provides TB training to medical students, interns, residents, and nurses; UMCOR support also helps the clinic purchase medical supplies.

IMA World Health facilitates community-based maternal, newborn, and child health interventions, including programs to combat malnutrition, and forms and supports community committees to oversee community-managed development projects, such as the building of wells and latrines.

SUPPORTING HEALTH INSTITUTIONS

Grace Children’s Hospital/ICC initiated rehabilitation services and also counts on UMCOR support to help cover hospital operating costs.

RESPONDING TO HEALTH EMERGENCIES

UMCOR Relief-Supply Network shipped 137,353 UMCOR health kits and 300 birthing kits for distribution to the most vulnerable communities.

GlobalMedic provided emergency health response to earthquake survivors immediately after the disaster.

Mission Hearts provided emergency food rations and other support to 400 residents of a deaf community formed in the wake of the earthquake.

RESPONDING TO CHOLERA OUTBREAK

UMCOR, EMH, and UMVIM, in a joint program, taught more than 430 students (ages 6 - 12) and 20 teachers about cholera prevention, proper hygiene practices, and water treatment options; distributed UMCOR health kits; and provided Furcy residents with water filters and training in their proper use.

Global Health Action responded immediately to the outbreak; trained 100 community health workers (CHW) for cholera prevention, reaching 10,000 families; trained 25 CHWs in refresher course; created 15 local health committees; and trained 64 traditional birth attendants.

GlobalMedic responded immediately to the cholera outbreak via hygiene promotion trainings and the distribution of water filters.
FIELD REPORTS: SHELTER AND RECONSTRUCTION

BUILDING INFRASTRUCTURE

- **Transitional Shelters in Léogâne Arrondissement**
  Construction of 150 shelters, employing local workforce; completed April 2011; in partnership with International Relief & Development

- **Transitional/Upgradeable Shelters in Cabaret, Léogâne, and Port-au-Prince**
  Construction of 3,000 shelters; completed September 2011; in partnership with Habitat for Humanity

- **Permanent Shelters in Fondwa and Léogâne**
  Reconstruction, repair, and/or retrofitting of 90 earthquake-damaged homes in rural Haiti; in partnership with BRAC Haiti

- **EMH Housing Project in Mellier and Carrefour**
  Construction of 40 homes, with contractors selected through a bidding process and community input; conceived as a pilot project in May 2011, it is expected to grow after the initial pilot phase; in partnership with Eglise Méthodiste d’Haiti, World Hands Alliance, and Homes for Haitians

- **Temporary to Permanent Classrooms in Tabarre Issa and Corail Camp**
  Installation of 24 temporary tent classrooms with school equipment, and subsequent conversion of tents into 20 permanent classrooms, equipped with locally produced furniture; completed September 2011; in partnership with US Army Corps of Engineers, UNOCHA, and UNOPS

- **EMH School Building Projects**
  Rehabilitation and reconstruction of quake-damaged EMH schools at Bois Gency, Hyacinthe, St. Martin, Mellier, and Petit-Goâve; in partnership with Eglise Méthodiste d’Haiti, UMVIM

- **New College Bird Rebuilding Project**
  Reconstruction and renovation of historic New College Bird primary and secondary schools campus, including administrative buildings; in partnership with Eglise Méthodiste d’Haiti, Church of the Resurrection

- **School Repair**
  School Repair and facilitation of community return in Delmas and Pétion-Ville, benefiting more than 1,000 primary and secondary school students and providing local builders with training in new building guidelines, codes, and techniques

- **School Construction in Montrouis**
  Construction of a primary school with two buildings; in partnership with GlobalMedic

- **School Kitchen Construction**
  Construction and equipment of 10 school kitchens, in partnership with Muslim Aid, municipalities, and guided by the World Food Programme, to support school feeding programs and benefit hundreds of vulnerable children

Description:
UMCOR works with partners to support the reconstruction of infrastructure, including homes, schools, churches, and others, and provide jobs to Haitian workers in the process.

“Now I’m not worried about the wind and rains. I can sleep with both eyes closed, and my children will grow up in a better environment, cleaner and safer.”

Marie Nicole, beneficiary of an UMCOR/Habitat for Humanity upgradeable shelter
Contributions to Haiti Emergency Advance #418325: $45,603,390.36*
Total Committed: $27,125,944.43*

This chart reflects the total expenditure/allocation of funds UMCOR received through the Haiti Emergency Advance. During the first two years of UMCOR’s activities in Haiti following the earthquake, the shelter and reconstruction field was allocated by far the largest portion of funds, because rebuilding Haiti was the most evident and critical need in this period.

*Through November 21, 2011
LOOKING AHEAD

Going forward, UMCOR will shift its focus to education, livelihoods, health and hygiene, and capacity strengthening, and will establish a contingency fund to meet future emergencies and emerging needs.

In the field of education, UMCOR will work to improve students’ access to quality, comprehensive education opportunities by funding scholarships, supporting the EMH Hot Lunch program, training teachers, distributing school kits, and building or repairing schools, among other activities.

UMCOR will help Haitians improve livelihoods and socio-economic opportunities by creating or supporting programs in microcredit, agricultural and rural development, and income generation.

In the area of health and hygiene, UMCOR will improve access to water and sanitation facilities and the quality of health care and health-care systems in Haiti by supporting clinics and hospitals, developing hygiene-promotion programs; and providing rainwater catchment systems, among other activities.

UMCOR will continue to work with its chief partner, Eglise Méthodiste d’Haiti, as EMH continues to build its capacity for coordination and partnership with other relief and development actors to advance recovery in Haiti.

And UMCOR will continue to be involved in the field of shelter and reconstruction to expand the EMH Housing Project, rebuild New College Bird, and, with EMH and UMVIM, develop new infrastructure priorities. UMCOR also will seek to break ground in the areas of disaster risk reduction and climate change and creation care by promoting recycling, planting trees, supporting superior engineering and construction work, and providing disaster-preparedness training, among other activities.